

## WHAT'S NEW

In January, the Division published the **FY 2012 Annual Report**. The report was prepared by State Office staff but has input from virtually all of the Division's facilities and programs. The publication continues an annual tradition that dates back to 1982, the Division's first full year of operation.

As in past years, the current report describes the Division's full range of programs from Receiving Centers to Secure Care Facilities. Updated information is included about the individual services the Division provides and about the youths these programs serve. Overall, during FY 2012, the Division provided over 28,000 placements for over 9,500 different youths. Additional details about the Division's services are included in the table below

Table 1. FY 2012 Admissions, Youths Served, Daily Counts, and Length of Stay by Program Area

<b>Program</b>	<b>Admissions</b>	<b>Different Youths Served</b>	<b>Average Daily Counts</b>	<b>Average Length Of Stay</b>
Receiving Center	4,428	3,251	12 admits/day	2 hrs (approx.)
Home Detention	1,045	993	78.3	27 days
Locked Detention	9,763	4,619	227.6	8.5 days
Diversion	1,303	1,146	98.5	27.7 days
Genesis Work Program	232	268	43.0	67.9 days
Observation & Assessment	583	638	71.3	44.8 days
Community Programs	3,029	1,359	625.7	75.6 days
Secure Care	220	325	157.0	261.1 days

This year's edition of the **Annual Report** includes several new sections that support the Division's increased emphasis on Evidence-Based Practice and Quality Improvement. Anchoring this effort is a set of three Division-wide goals.

- Improve short-term and long-term outcomes for our youth.
- Strengthen inter-agency, community and Legislative partnerships.
- Improve the safety, security, and morale of Division clients and employees.

These goals have been developed to help Division workers and administrators focus on improving the quality of the Division's services and making best use of the public funds that support the Division's activities.

In direct support of the Division's first goal, this year's Annual Report introduces the recently chartered Evidence Based Practices (EBP) Committee. The Committee's overall objective is to create an Evidence Based Practices Service Delivery Model that will be used by all Division programs to improve the quality of services provided to Division clients. One of the Committee's first recommendations was to adopt a standard terminology to help foster meaningful debate and promote a shared understanding of the concepts related to evidence-based programming. Further, the Committee determined that to qualify as "evidence based," a practice must be supported by the following:

- Research results document the practice is functionally related to change in the targeted behavior, for the target population;
- Where appropriate, the use of a practice should be guided by a standardized risk assessment to determine risk factors and set individualized goals;
- Practices should be concretely defined in terms that are readily understandable by practitioners;
- Training must be provided to ensure staff is qualified to administer the practice, and program manuals and protocols should be readily available to ensure the practice is consistently applied.
- Accurate, reliable, and valid data should be collected on a regular basis to support improvement in the practice over time.

Complementing work being done by the EBP Committee, this year's report includes Performance Measures collected for a number of the Division's program areas, including the Genesis Work Program, Case Management, and Secure Care. During FY 2012, all Division programs committed to participating in ongoing process of performance measurement and both Output and Outcome Measures are now being collected on a regular basis. Output Measures document a program's service delivery efforts. For example, a Case Management Output Measure is the proportion of youths under supervision who receive a monthly visit from their case manager. Outcome Measures indicators of whether a program is having its desired impacts. For most Division programs, this includes offense recidivism; that is, the proportion of youths with new offenses following Division programming.

Electronic copies of this year's **Annual Report** may be found at

<http://www.hsdyc.utah.gov/annual-reports.htm>

We hope that the document provides useful information to Division staff, workers in other governmental agencies, and the community at large. Please don't hesitate to contact us with questions or suggestions.